

ERP Pricing for the Digital Age

April 2018

PUBLIC

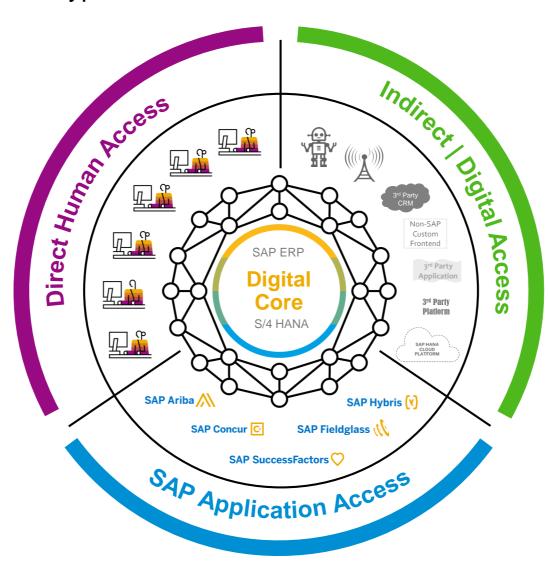


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Use of ERP and types of access

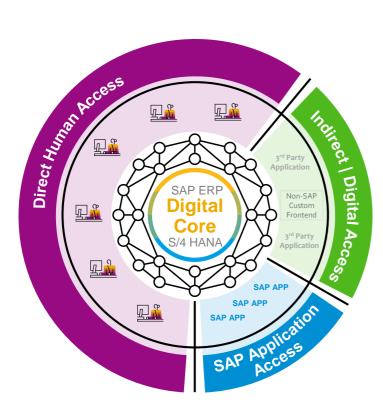
One definition of use and three types of access



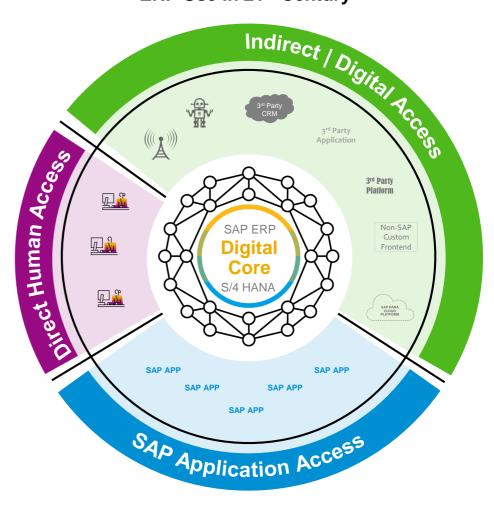
Technology landscape is evolving and so is the way customers access ERP

Indirect | Digital Access is growing due to proliferation of devices, machine learning, AI, etc.

ERP Use in 20th Century



ERP Use in 21st Century



SAP is modernizing ERP pricing

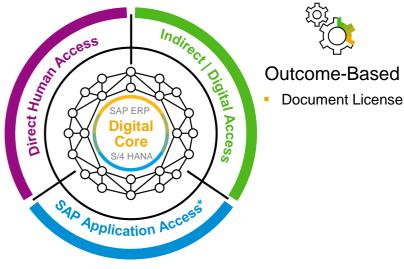
No additional ERP license needed¹

Direct and SAP Application Access remains unchanged, new pricing model for Indirect | Digital Access

Legacy Model Direct Human y Indirect Digital Access User-Based **User-Based User-Based** (Primarily) User License User License User License Order License Sales and Service Orders Purchase Orders Application Acces Application Acce

New Model

Available April 2018 Onwards

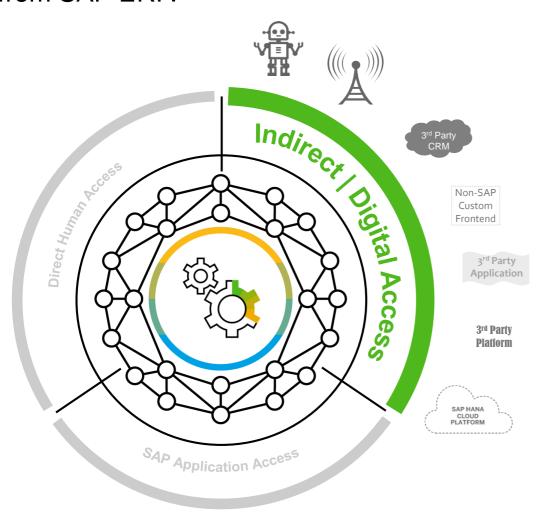


No additional ERP license needed

1SAP applications refer to line of business and industry applications (cloud and on premise), as well as SAP Solution Extensions containing the required measurement functionality. This does not apply to technology solutions, such as platform, database, middleware integration and Enterprise Information Management. Provided ERP is otherwise licensed, no additional ERP User license is needed for use resulting from access by properly licensed SAP applications.

NEW Indirect | Digital Access Licensed Using Documents

Nine document types that represent system generated records and cover most valued outcomes from SAP ERP.



Document Types



Multiplier

 Sales Document (d 	counted at line item level)
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- Invoice Document (counted at line item level)
- Purchase Document (counted at line item level)
- Service & Maintenance Document
- Manufacturing Document
- Quality Management Document
- Time Management Document
- Financial Document (counted at line item level)
- Material Document (counted at line item level)

1.0

0.2

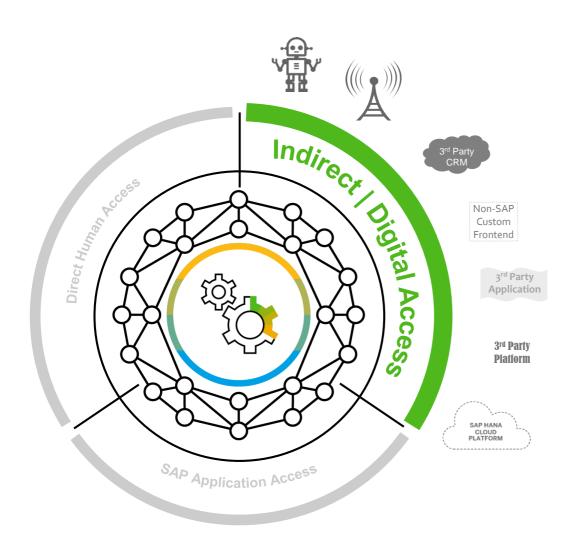
License Calculation

License calculation based on *initial Document created*Read, Update, or Delete Documents are not counted

(Document (#) * Multiplier) + ... + (Document (#) * Multiplier)

Where (#) is the Document Type from 1-9

Value of SAP Indirect / Digital Access Outcome Based Pricing



Value based – pay for system activity

Eliminates the need to count "users" accessing ERP, addresses concerns around IOT (devices, bots, etc.)

Outcome Focused

9 Document types address most valuable business outcomes No additional charge for other document types

Transparent

Counts creation of documents by Indirect/Digital Access

- Cost for read, update, and delete actions via Indirect/Digital Access included in creation
- Subsequent document types created, as a result of the automatic processing of the original document created via Indirect/Digital Access, are not counted

Flexible - Interchangeable Document Capacity

Counts total documents created - regardless of type

Built-in volume discounts

Tiered pricing – the more you buy, the less you pay per unit

Measurable

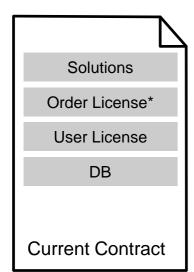
Entitlement to consumption dashboard planned

Options for existing SAP ERP customers

Status Quo – Do Nothing

For customers happy with their contract and who do not want to change

Option 1

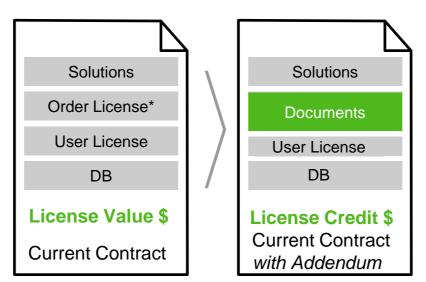


- Continue with current contract. No change.
- Continue to use User and Order* Licenses for all types of use and access
- SAP will waive back-maintenance for indirect access to SAP software for customers who proactively engage with us in good faith

License Exchange

For customers wanting improved transparency for Indirect/Digital access & remain in existing contract

Option 2

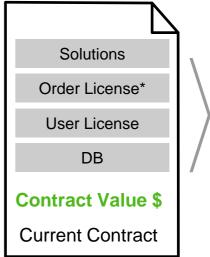


- Continue with current contract with addendum
- Up to 100% credit for User and/or Order license value** applied to new Document license value
- 100% of the maintenance base of the converting licenses is carried forward.
- SAP will waive back-maintenance for indirect access to SAP software for customers who proactively engage with us in good faith

Contract Conversion

For customers licensing SAP S/4HANA and wanting to consolidate / simplify old contracts

Option 3



- Solutions

 Documents

 User License

 SAP HANA

 Contract Credit \$

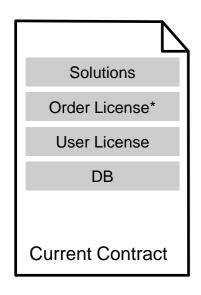
 Converted Contract
- Replace current BOM with new BOM that includes a simplified licensing structure
- Opportunity to reconfigure solution landscape (new bill of material)
- Up to 100% credit for old contract value** applied to new S/4HANA contract value
- 100% of the maintenance base of the converting licenses is carried forward
- SAP will waive back-maintenance for indirect access to SAP software for customers who proactively engage with us in good faith

7

^{*}Sales & Service Order Processing/Execution and Purchase Order Processing/Execution; ** Conditions apply
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Option 1 – Do Nothing

For customers happy with their contract and who do not want to change

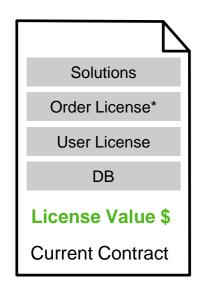


Original SAP Contract

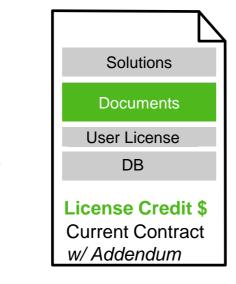
- Continue with current contract. No change.
- Continue to use User and Order* Licenses for all types of use and access
- Audit for Indirect Access focused on transactional data
- SAP will waive back-maintenance for indirect access to SAP software for customers who proactively engage with us in good faith

Option 2 - License Exchange

For customers wanting transparency for Indirect / Digital access and wish to remain in existing contract



Original SAP Contract

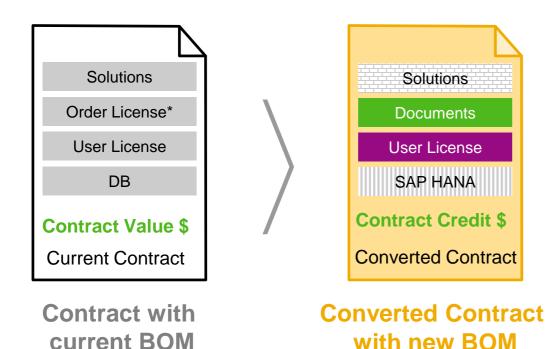


Original SAP Contract with Addendum

- Continue with current contract with addendum
- Exchange existing user or order licenses* (e.g., Sales & Service Order Processing or Purchase Order Processing) for Document licenses. Or purchase Document licenses under existing contract terms.
- Receive a credit of up to 100%** of the fees paid for the user and order licenses being exchanged
- Maintenance base does not go down
- Audit for Indirect/Digital Access focused on Create transactions for the nine document types
- SAP will waive back-maintenance for indirect access to SAP software for customers who proactively engage with us in good faith

Option 3: Contract Conversion

For customers licensing SAP S4/HANA



- Replace current licensing structure with new simplified licensing structure
- Full flexibility to reconfigure solution landscape based on current and future needs
- Up to 100% credit for old contract value** applied to new contract value
- Maintenance base does not go down
- Customers can continue using converted legacy ERP software during defined transition period**
- Audit for Indirect Access to Digital Core focused on Create transactions for the nine document types
- SAP will waive back-maintenance for indirect access to SAP software for customers who proactively engage with us in good faith

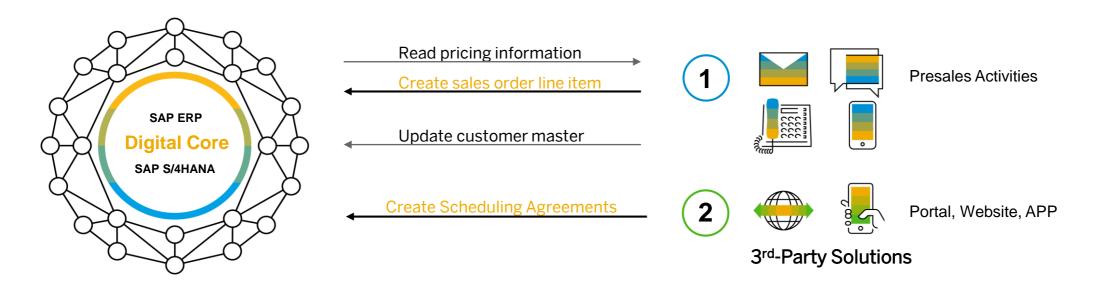
APPENDIX

Use Scenarios

Application of New Policy for Common Indirect/Digital Access Scenarios Illustrative Examples

Each scenario below is licensed by the number of documents created in the Digital Core. The specific document in each scenario is displayed in *highlighted type*. The subsequent automatic processing of these documents in the Digital Core may result in the creation of additional document types (e.g., material document or financial document) which are NOT counted towards the SAP customer's total licensed document level. Statements of "no additional licensing needed" in the following examples apply to licensing for Indirect/Digital Access, and assumes proper licenses are in place for any use via SAP Applications or Humans directly logging onto the Digital Core.

Sales document





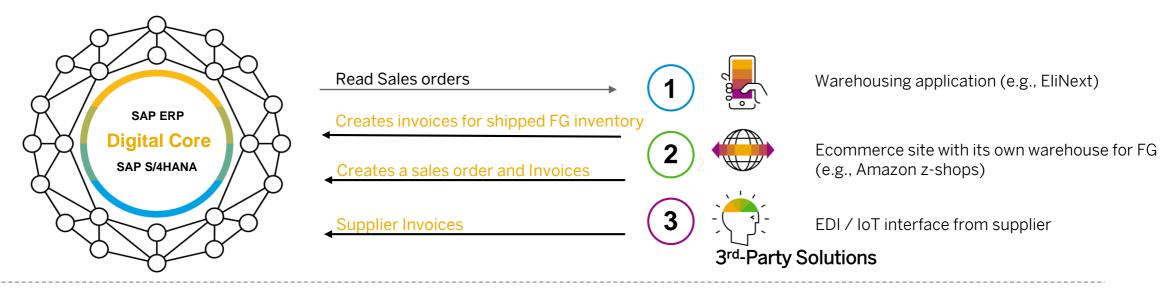
The SAP customer is using a 3rd party external solution managing the presales activities (lead, quote, etc), and the following occurs as a result of such use:

- In this process, customer is reading pricing information from the Digital core no additional licensing needed
- Updates customer master records within the Digital Core via the 3rd party solution no additional licensing needed
- Creates Sales orders within the Digital Core, triggered by the external system sales order line items counted as a Documents which must be licensed
- The sales order line item is automatically processed within Digital Core resulting in the creation of subsequent document (e.g., customer invoice line items, financial document line items) no additional licensing needed for such subsequent Document types triggered within the Digital Core



The SAP customer is using a 3rd party external solution managing customer portal /website/APP, where the end customer or business partner can enter scheduling agreement details. These scheduling agreements are processed in SAP S/4HANA –scheduling agreement counted as a Document which must be licensed

Invoice document





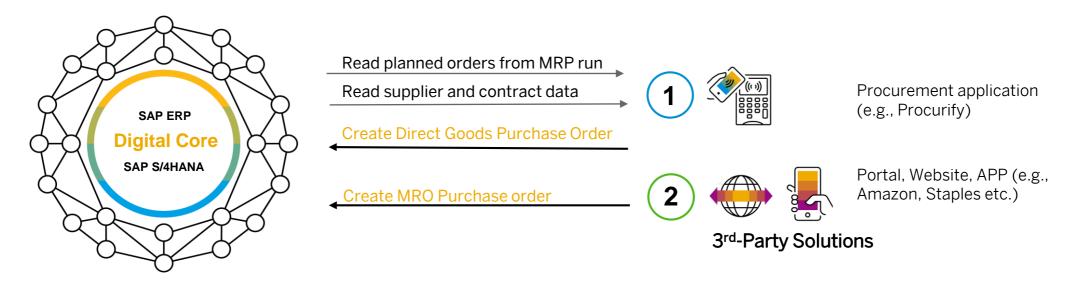
The SAP customer is using a 3rd party external party system to do logistics of finished goods inventory, and the following occurs as a result of such use

- In this process, customer is reading the sales orders booked in ERP no additional licensing is needed
- Once the goods on the sales order are shipped to the end consumer, the the third party solution triggers the creation of an invoice in the Digital core the invoice line items created by such Indirect/Digital Access counted as a Document which must be licensed
- The invoice is further automatically processed within Digital Core resulting in the creation of subsequent Document types (e.g., accounts receivable and GL posting) to complete the transaction no additional licensing needed for such subsequent Document types triggered within the Digital Core



- Ecommerce sites may directly post both the sales order and invoices into the Digital Core. here the customer must license Documents for both the sales order line items and invoice line items created by Indirect/Digital Access. Note that in this example both these documents are being received from 3rd party ecommerce site. So, both are countable.
- No additional licenses are required for subsequent Document types created within the Digital Core as a result of the automatic processing in the Digital Core of the original sales orders and invoices document.
- (3)
- Supplier invoices are received via EDI interface the supplier invoice line item created are counted as a Document which must be licensed.
- No additional licenses are required for subsequent Document types created within the Digital Core as a result of the automatic processing in the Digital Core of the original supplier invoice line item.

Purchase document





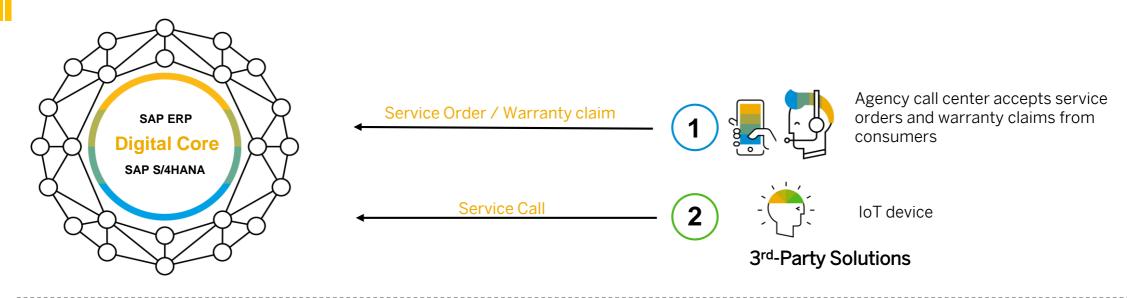
The SAP customer is using a 3rd party external solution to conduct the procurement process outside of the SAP ERP, and the following occurs as a result of such use

- In this process, customer is reading planned order from the MRP run and possibly the supplier and contract data from the Digital Core no additional licensing is needed
- Once the procurement process is complete the external application posts the Purchase Orders back into the digital core the purchase order line items created are counted as a Document which must be licensed
- The purchase orders are automatically processed within Digital Core, resulting in the creation of subsequent Document types (e.g., goods receipt, quality control, vendor payment and post to GL) no additional licensing needed for such subsequent Document types triggered within the Digital Core



- For MRO orders, SAP customer can place an order on a web site (e.g., Amazon, Staples; etc.) and a PO can be created in the digital core. here the MRO purchase order line items created are counted as Documents which must be licensed
- No additional licenses are required for subsequent Document types created within the Digital Core as a result of the automatic processing in the Digital Core of the MRO purchase order line item.

Service & Maintenance document – example 1

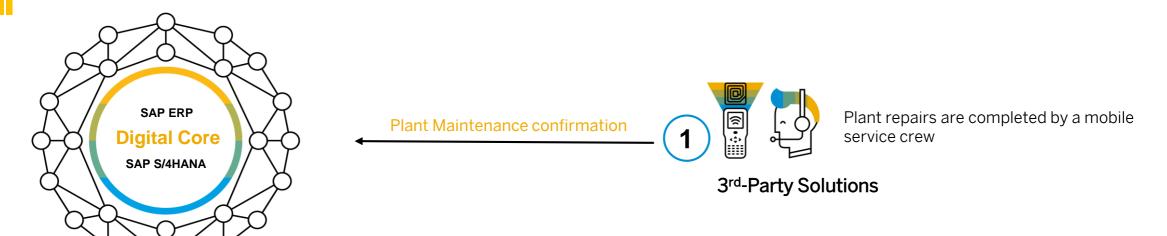


1

Customer contracts with a call center to accept all service and warranty claims, and the call center submits the claims to customer's SAP Digital Core through a third party system, and the following occurs as a result of such use

- Service Order / Warranty Claims are created by this Indirect/Digital Access the service order documents created are counted as a Document
 which must be licensed
- The Service Orders are automatically processed within Digital Core, resulting in the creation of subsequent Document types (e.g., generate invoice and perform financial transactions) **no additional licensing needed for such subsequent Document types triggered within the Digital Core**
- 2
- An IoT device might detect a failure and automatically request a service call creating a record –the Service Orders created are counted as a Document which must be licensed
- No additional licenses are required for subsequent document types created within the Digital Core as a result of the automatic processing in the Digital Core of the original service order document.

Service & maintenance document - example 2

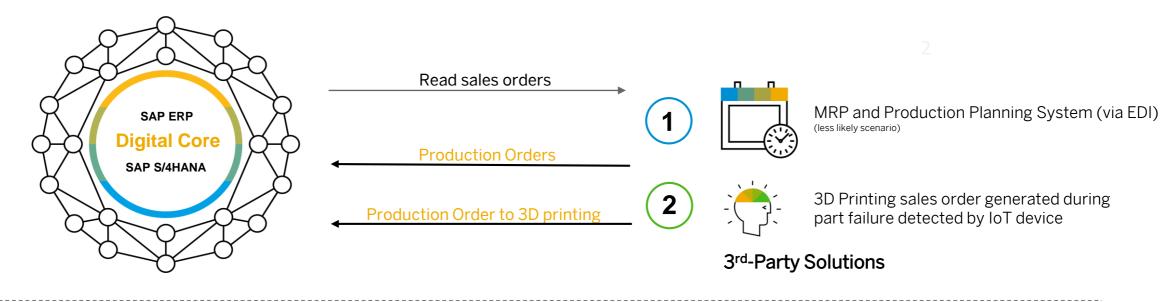




Customer contracts with a third party to maintain their production equipment, and the third party submits confirmations via a device to service the customer's SAP Digital Core, and the following occurs as a result of such use

- Once the service / repairs are completed then a plant maintenance confirmation is sent to the Digital Core -the Plant Maintenance documents created are counted as a Document which must be licensed
- The Plant Maintenance confirmations are automatically processed within Digital Core resulting in the creation of subsequent Document types (e.g., regulatory reporting and financial transactions) **no additional licensing needed for such subsequent Document types triggered within the Digital**Core

Manufacturing document





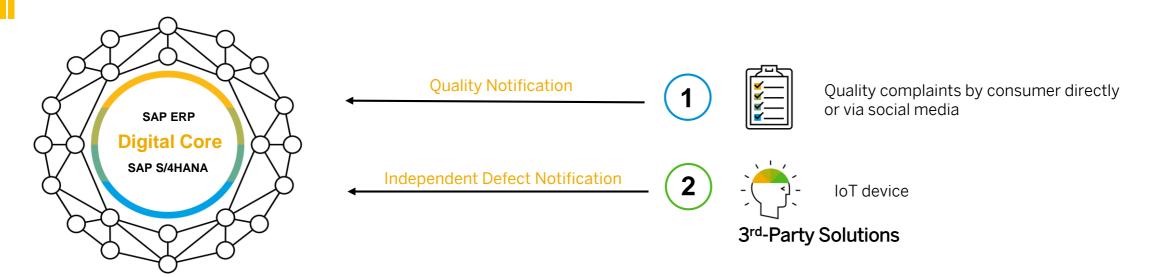
The SAP customer is using a 3rd party external solution to run their MRP only and the following occurs as a result of such use.

- In this process, 3rd party solution reads the sale order no additional licensing is needed
- After the third party MRP solution runs the production order, creation is triggered within the Digital Core for manufacturing—the production orders created are counted as a Document which must be licensed
- The Production orders are automatically processed within Digital Core, resulting in the creation of subsequent Document types (e.g., quality management, good delivery and other financial transactions) no additional licensing needed for such subsequent Document types triggered within the Digital Core



- A loT Device detects a parts failure and places a production order to print the part on a 3D printer the production order created is counted as a
 Document and must be licensed
- No additional licenses are required for subsequent Document types created within the Digital Core as a result of the automatic processing in the Digital Core of the original production order documents.

Quality management documents





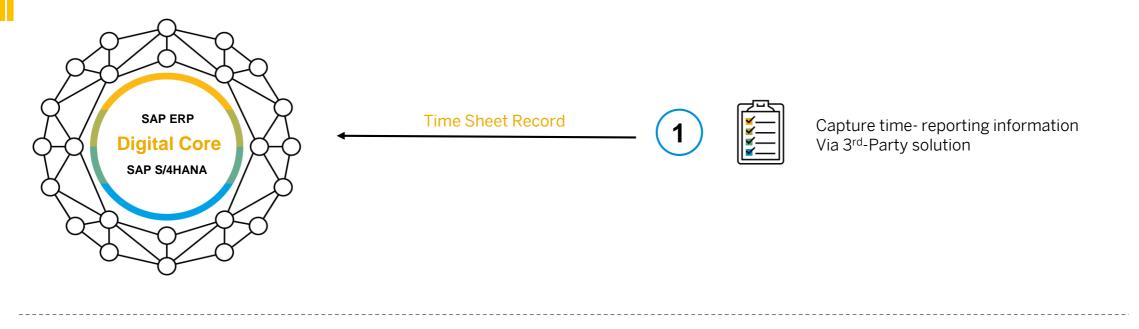
Quality Complaints gathered directly from customer interaction or aggregated via social media and the following occurs as a result of such use

- Quality Notifications are created in the Digital Core —the quality management documents created are counted as a Document which must be licensed
- The Quality management notice are automatically processed within Digital Core, resulting in the creation of subsequent Document types (e.g., production orders, quality checks and financial transactions) no additional licensing needed for such subsequent Document types created within the Digital Core



- An IoT device might detect a defect in one product and creates independent Defect Notification —the independent defect documents created are counted as a Document which must be licensed.
- No additional licenses are required for subsequent document types created within the Digital Core as a result of the automatic processing in the Digital Core of the original Defect Notification document.

Time management document





SAP customer uses a third party external solution to capture time-reporting information and the following occurs as a result of such use

- Time sheet Records are created in the Digital Core the Time Sheet Records created are counted as a Document which must be licensed.
- The Time Sheet Records are automatically processed within Digital Core, resulting in the creation of subsequent Document types (e.g., Financial Documents) no additional licensing needed for such subsequent Document types triggered within the Digital Core

Material document





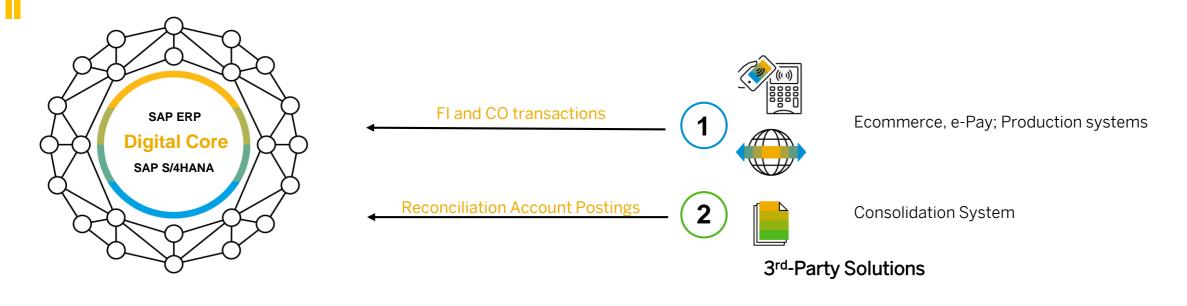
The SAP customer is using a 3rd party warehouse that manages inventory and does shipments and the following occurs as a result of such use

- In this process, 3rd party solution reads the sales order no additional licensing is needed
- Post shipment the third party solution triggers the creation of an inventory record in the Digital Core the material document line items created are counted as Documents which must be licensed.
- The inventory updates are automatically processed within Digital Core, resulting in the creation of subsequent Document types (e.g., invoice generation and financial transactions) no additional licensing needed for such subsequent Document types triggered within the Digital Core



- Physical goods are delivered to the external warehouse by suppliers; good receipt information is created in Digital Core the Goods receipt line items created are counted as Documents which must be licensed.
- No additional licenses are required for subsequent Document types created within the Digital Core as a result of the automatic processing in the Digital Core of the original goods receipt line items.

Financial document





Third party ecommerce sites, ePay solutions and even production systems need to post to the digital core and the following occurs as a result of such use.

- Financial and Costing transactions are created in the Digital core—the financial line items created are counted as Documents which must be licensed.
- No additional licensing needed for subsequent document types triggered within the Digital Core as a result of the automatic processing in the Digital Core of the original Financial and Costing transactions line items.



- Consolidation systems posts reconciliation account postings into the Digital core the financial line items created are counted as a Document which must be licensed.
- No additional licensing needed for subsequent documents triggered within the Digital Core as a result of the automatic processing in the Digital Core of the original reconciliation account postings line items.

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